Blair Levin

Blair Levin joined Stifel Nicolaus in 2005, having joined the predecessor firm of Legg Mason Capital Markets in January 2001. He serves as a Managing Director and the firm's principal telecom, media and tech regulatory and strategy analyst. As *Barron's Magazine* has noted, Levin "has always been on top of developing trends and policy shifts in media and telecommunications…and has proved visionary in getting out in front of many of today's headline making events".

Prior to his work as an analyst, Mr. Levin served as Chief of Staff to Chairman Reed Hundt at the Federal Communications Commission from December 1993 through October 1997. Mr. Levin's time at the Commission included the most productive and important period in the Commission's history. Described by *Broadcast and Cable Magazine* as "The Sixth Commissioner," Levin oversaw, among other matters, the implementation of the historic 1996 Telecommunications Reform Act, the first spectrum auctions, the development of digital television standards, and the Commission's Internet initiative.

Before joining the FCC, Levin was a partner in the North Carolina law firm of Parker Poe, Poe, Adams and Bernstein, where he represented new communications ventures, as well as numerous local governments on public financing issues. A native of Los Angeles, he is a summa cum laude graduate of Yale College and a graduate of Yale Law School.